

# Public Document Pack



**North East  
Derbyshire**  
District Council

Our Ref:

Contact: Alan Maher

Tel: 01246 217391

Email: alan.maher@ne-derbyshire.gov.uk

Date: Wednesday, 5 June 2019

To: **Members of the Cabinet**

Please attend a meeting of the Cabinet to be held on **Thursday, 13 June 2019, at 4.30 pm in the Executive Meeting Room**, District Council Offices, 2013 Mill Lane, Wingerworth, Chesterfield, S42 6NG.

Yours sincerely

A handwritten signature in black ink that reads "Sarah Steuberg".

Joint Head of Corporate Governance and Monitoring Officer

## **Cabinet Members**

Councillor M E Thacker (Chair)  
Councillor C Cupit  
Councillor B Lewis  
Councillor A Powell

Councillor A Dale (Vice-Chair)  
Councillor J Kenyon  
Councillor P Parkin  
Councillor R Welton

**For further information about this meeting please contact Alan Maher, 01246 217391**

### **Notice of Meeting to be held in Private**

It is intended that part of this meeting will be held in private under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012. The matters to be considered in private are listed under the heading Private Session. The categories of exempt information that are likely to be disclosed during the discussion of these items, as defined in Part 1 of Schedule 12A to the Local Government Act 1972, are listed below each item.

No representations have been received requesting that these items be open to the public.

# **A G E N D A**

## **Public Session**

**1 Apologies for Absence**

**2 Declarations of Interest**

Members are requested to declare the existence and nature of any disclosable pecuniary interest and/or other interest, not already on their register of interests, in any item on the agenda and withdraw from the meeting at the appropriate time.

**3 Minutes of Last Meeting** (Pages 4 - 9)

To note the Minutes of the meeting of Cabinet held on 10 April 2019

**4 Homelessness Update**

To receive a presentation from the Acting Joint Head of Economic Development

<b>Non Key Decisions</b>
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**5 Referendum and Making of the Wessington Neighbourhood Plan (Ref: WP)**  
(Pages 10 - 13)

Report of Councillor C Cupit, Portfolio Holder for Environment and Climate Change

**6 Corporate Plan Targets Performance Update (Ref: KH)** (Pages 14 - 38)

Report of the Joint Strategic Director - Place

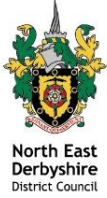
<b>Key Decisions</b>
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**7 Medium Term Financial Plan - Financial Outturn 2018-19 (Ref: JD)** (Pages 39 - 59)

Report of Councillor P Parkin, Portfolio Holder for Finance

**8 Urgent Items**

To consider any other matter which the Leader is of the opinion should be considered as a matter of urgency, in accordance with the provisions of Statutory Instrument 2012 No 2089, Regulations 5 and 11.



North East  
Derbyshire  
District Council

## *We speak your language*

### Polish

*Mówimy Twoim językiem*

### French

*Nous parlons votre langue*

### Spanish

*Hablamos su  
idioma*

### Slovak

*Rozprávame Vaším  
jazykom*

### Chinese

我们会说你的语言

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If you require an adjustment to enable you to participate in or access the meeting please contact the Governance Team at least 72 hours before the meeting starts.

## CABINET

### MINUTES OF MEETING HELD ON 10 APRIL 2019

## I N D E X

<b>Page No</b>	<b>Minute No</b>	<b>Heading</b>
1	677	Apologies for Absence
1	678	Declarations of Interests
1	679	Minutes of Last Meeting
1	680	Homelessness Scrutiny Review
3	681	One Public Estate Review – Dronfield & Eckington Town Centres
3	682	Member Development Annual Report 2018/19
4	683	Urgent Business (Public Session)
4	684	Exclusion of Public
4	685	Temporary Accommodation & Prevention Officer Role
5	686	Urgent Business (Private Session)

## CABINET

### MINUTES OF MEETING HELD ON 10 APRIL 2019

#### **Present:**

Councillor G Baxter MBE ..... Leader (in the Chair)

Councillor M Gordon  
“ P R Kerry

Councillor J Lilley  
“ R Smith

#### **Also Present:**

D Swaine - Joint Chief Executive Officer  
L Hickin - Joint Strategic Director – People  
K Apps - Acting Joint Head of Economic Development  
L Pepper - Housing Options Team Leader  
J Dethick - Chief Accountant  
S Sternberg - Joint Head of Corporate Governance and Monitoring Officer  
A Maher - Senior Governance Officer

#### **677 Apologies for Absence**

Apologies for absence were received from Councillors N Barker and E A Hill.

#### **678 Declarations of Interests**

Members were requested to declare the existence and nature of any disclosable pecuniary interests and/or other interests, not already on their register of interests, in any item on the agenda and withdraw from the meeting at the appropriate time.

No declarations were made at this meeting of Cabinet.

#### **679 Minutes of Last Meeting**

RESOLVED – That the Minutes of the meeting of Cabinet held on 13 March 2019 be approved as a correct record and signed by the Leader.

#### **Matters referred from Scrutiny**

#### **680 Homelessness Scrutiny Review**

Cabinet considered a report of Councillor T Reader, Chair of the Communities Scrutiny Committee for the municipal year 2018/19, which sought approval to the recommendations of the Scrutiny Committee’s review into Homelessness.

Cabinet heard that the aim of the review had been to assess how the Council had responded to the new duties and responsibilities placed on the Authority by the Homelessness Act 2017.

As part of the review, the Committee had looked at:-

- how well the Council was working with partners;
- whether the “Homelessness Forum” had proved to be effective; and
- if there were any area where the service could be improved.

Cabinet discussed the report. There was a consensus that this had been a valuable review and that the Committee had produced a good, well-reasoned, report. In this context, Members considered the recommendations made by the Scrutiny Committee. These recommendations were welcomed and Cabinet felt that, for the most part, they should be supported.

Concern was expressed, however, about the Scrutiny Committee’s recommendation set out in paragraph 1.5 in Appendix 1 to the report, that the Council should ring fence its Homelessness Prevention funding. Cabinet felt that this might have the unintended consequence of limiting the scope to provide support for those threatened with homelessness, if high demand meant that the ring-fenced budget had been exhausted.

Cabinet concluded that financing homelessness services, by continuing to fund them through the Council’s General Fund, provided greater flexibility in terms of helping those facing homelessness and so should be retained.

**RESOLVED** – That:-

- (1) The recommendations set out in paragraphs 1.1 to 1.4 and 1.6 to 1.9 of Appendix 1, attached to the report, be agreed.
- (2) The recommendation set out in paragraph 1.5 of Appendix 1, attached to the report, be not agreed.
- (3) Officers, in consultation with the Portfolio Holder for Housing, be requested to respond accordingly to the Scrutiny Committee.

**REASON FOR DECISION** – To ensure that the Council is responding effectively to the Homelessness Reduction Act 2017.

**OTHER OPTIONS CONSIDERED & REJECTED** – Not responding to the Scrutiny Committee’s recommendations would mean that an opportunity to review and improve current service provision would not have been taken. This would not be appropriate and so was rejected.

**Non Key Decisions****681 One Public Estate Review – Dronfield and Eckington Town Centres**

Cabinet considered a report of Councillor G Baxter MBE, Leader of the Council and Portfolio Holder for Corporate Strategy and Transformation, which informed Members of the progress of the One Public Estate project in the town centres of Dronfield and Eckington and to obtain approval for the NEDDC representation on the Project Control Board (PCB).

Cabinet discussed the proposed governance arrangements, how other organisations would serve on the Project Control Board, and the Council's key role as the financially "accountable body" for both funds, covering each of the town centres.

Members discussed and welcomed the progress that had been made with the project. They also considered and endorsed the proposed governance arrangements as set out in the report. In this context they supported the suggested representation for the Council on the Project Control Board.

RESOLVED – That Cabinet approves the recommended Governance structure as set out in paragraphs 1.7 to 1.9 of the report and Appendix 1 to the report.

REASON FOR DECISION – To ensure the objectives and priorities of North East Derbyshire District Council are represented on the Dronfield and Eckington Public Sector land/premises and service provision review Project Control Board.

OTHER OPTIONS CONSIDERED & REJECTED – The governance structure proposed follows standard principles for projects of this size and complexity.

**682 Member Development Annual Report 2018/19**

Cabinet considered a report of Councillor R Smith, Portfolio Holder for Corporate Governance and Chair of the Member Development Working Group, which enabled Members to review the Member Development work that had been undertaken during the 2018/19 municipal year.

Cabinet discussed the report. Members welcomed the extensive work which had taken place over the municipal year to deliver Member Development activities. Cabinet supported this work and the progress that had been made and welcomed the progress that had been made to help Members to acquire the skills and knowledge which they required in order to carry out their roles effectively.

RESOLVED – That Cabinet notes the Member Development Annual Report 2018/19.

REASON FOR DECISION – To enable Cabinet to consider the Annual Report on Member Development during 2018/19.

OTHER OPTIONS CONSIDERED & REJECTED – Cabinet could determine not to receive a Member Development Annual Report. This option was rejected as the Annual Report provides an opportunity to consider any future issues that may arise and which they would like to see included in future programmes.

**683 Urgent Business (Public Session)**

There was no urgent business to be considered in the public session at this meeting of Cabinet.

**684 Exclusion of Public**

RESOLVED - That the public be excluded from the meeting during the discussion of the following items of business to avoid the disclosure to them of exempt information as defined in Paragraphs 1 & 3 Part 1 of Schedule 12A to the Local Government Act 1972 (as amended by the Local Government (Access to Information)(Variation) Order 2006). [The category of exempt information is stated after each Minute].

<b>Non Key Decisions</b>
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**685 Temporary Accommodation & Prevention Officer Role**

Cabinet considered a report of Councillor E A Hill, Deputy Leader and Portfolio Holder for Housing Strategy. The report made it clear that the Homelessness Prevention Service required permanent additional capacity in order to meet the ongoing requirements placed on it by the Homelessness Reduction Act 2017.

The report recommended that a “Temporary Accommodation and Prevention Officer” post be established in order to meet this requirement. Cabinet supported this approach.

RESOLVED –That Cabinet:-

- (1) Agrees to the financial implications of the proposal.
- (2) Requests that the Chief Executive Officer establishes the post of Temporary Accommodation and Prevention Officer on the permanent establishment.
- (3) Following the cessation of Flexible Support Homelessness Grant (FSHG), approves the additional budget to fund the above post in the Medium Term Financial Plan, effective from 2020/21 onwards on the terms as set out in the report.

REASON FOR DECISION – To enable the Council to meet the additional statutory requirements of the Homelessness Reduction Act 2017.

OTHER OPTIONS CONSIDERED & REJECTED – Not providing additional capacity on a permanent basis was considered and rejected, as this would impact on performance and the overall effectiveness of the service.

(Paragraphs 1 & 3)



**686 Urgent Business (Private Session)**

There was no urgent business to be considered in the private session at this meeting of Cabinet.

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CAB MINS (0410) 2019/AJD

## **North East Derbyshire District Council**

### **Cabinet**

**13 June 2019**

#### **Referendum and making of the Wessington Neighbourhood Plan**

#### **Report of Councillor Charlotte Cupit, Portfolio Holder for Environment**

This report is public

#### **Purpose of the Report**

- To note the delegated decision of the Chief Executive that the Examiner's report on the Wessington Neighbourhood Plan (WNP) is accepted with no amendments, the recommended modifications are made and the Plan should proceed to referendum on 18 July.
- To note that the Chief Executive has delegated power following a successful referendum result in favour of the Wessington Neighbourhood Plan, to formally bring the Neighbourhood Plan into effect ('Made').

#### **1 Report Details**

##### **Background**

- 1.1 The Examiner's Report into Wessington Parish Council's Draft Neighbourhood Plan was received by the District Council on 8 April 2019. The Examiner recommended that the Wessington Neighbourhood Plan should proceed to a referendum subject to the modifications set out in his report. (Report available on the Council's web site).
- 1.2 The Council's decision on the Examiner's report would normally take place within 5 weeks of the report being received. Owing to recent elections and the timing of the report it was not possible to bring the decision to Cabinet. In addition, the Parish Council wished to see completion of the process and were very keen that a referendum takes place before the school holidays. Therefore the Chief Executive has exercised his delegated powers to decide on the Council's action. The Parish Council's patience over the process is appreciated.
- 1.3 The Council accepts all of the Examiners modifications without alteration and the Plan will proceed to referendum. The Council's Decision Statement, which sets out the examiner's recommended modifications along with the proposed Council responses, is available on the Council's web site.

## **Referendum Arrangements**

- 1.4 The date for the Referendum is the **18 July 2019**. The Referendum Information Statement, with the final (referendum) version of the Plan, Decision Statement and other relevant documents were placed on the Council's website on **Monday 10 June**. The 'Notice of Referendum' will be published on **Wednesday 13 June**.
- 1.5 The Referendum will follow a similar format to an election. Electors will be issued with a ballot paper with the question 'Do you want North-East Derbyshire District Council to use the Neighbourhood Plan for Wessington to help it decide planning applications in the neighbourhood area?' a 'yes' or 'no' response.
- 1.6 If more than half of those voting in the referendum vote in favour, then the Neighbourhood Plan will immediately be included in the Development Plan for the Neighbourhood Plan Area and given weight in decisions on planning applications.

## **2 Conclusions and Reasons for Recommendation**

- 2.1 The Chief Executive has determined under delegated powers that the Council decision is that, subject to the modifications set out in the Decision Notice, the Draft Neighbourhood Plan may proceed to referendum, to be held in the Parish of Wessington on **Thursday, 18 July 2019**.
- 2.2 In the event of a positive outcome to the referendum, the Plan also has to be formally 'made' by the District Council. It is proposed here that the Chief Executive in consultation with the Leader and Portfolio Holder for Environmental Health and Planning uses existing delegated powers to formally 'make' the Neighbourhood Plan within eight weeks of a successful referendum, unless there is any legal reason to prevent this.
- 2.3 There are no significant impacts or implications to the Cabinet decision; the action of 'making' the Plan is a formality and required by legislation.

## **3 Consultation and Equality Impact**

- 3.1 Consultation with residents, businesses and other bodies with an interest in the Parish has been an integral part of the process and a consultation statement is required of the Parish, which has been examined both by the District Council and the Examiner. There is no requirement for an equality impact assessment of an individual Neighbourhood Plan

## **4 Alternative Options and Reasons for Rejection**

- 4.1 There is no feasible alternative option as the action of 'making' the Plan is a formality and required by legislation.

## **5 Implications**

### **5.1 Finance and Risk Implications**

- 5.1.1 From April 2017, local planning authorities (LPAs) have been able to claim up to £20,000 (per plan) once they have set a date for a referendum following a successful

examination where a neighbourhood plan has not previously been made for that area. A claim for payment will need to be made within the relevant financial year, i.e. 2019/20, at a time yet to be determined by MHCLG. The costs of the Examination and Referendum will be the responsibility of the Local Planning Authority.

## 5.2 Legal Implications including Data Protection

5.2.1 These are set out in the report at paragraphs 1.4 – 1.6

## 5.3 Human Resources Implications

5.3.1 The planning support for current Neighbourhood Plans (NPs) demands significant resources accommodated within existing staffing arrangements. The Council's Planning Department, Electoral Services Team and Governance team are all involved at various stages.

## 6 Recommendations

6.1 That Cabinet notes the Chief Executive's delegated decision that the Examiner's report on the Wessington Neighbourhood Plan (WNP) is accepted with no amendments, the Examiner's recommended modifications are made and the Plan should proceed to referendum on 18<sup>th</sup> July.

6.2 That Cabinet note that the Chief Executive has existing delegated powers to make the plan if more than half of those voting in the referendum vote in favour of the Wessington Neighbourhood.

## 7 Decision Information

<p><b>Is the decision a Key Decision?</b>  A Key Decision is an executive decision which has a significant impact on two or more District wards or which results in income or expenditure to the Council above the following thresholds:  <i>BDC: Revenue - £75,000</i>  <i>Capital - £150,000</i>  <i>NEDDC: Revenue - £100,000</i>  <i>Capital - £250,000</i>  <input checked="" type="checkbox"/> <i>Please indicate which threshold applies</i></p>	No
<p><b>Is the decision subject to Call-In?</b>  (Only Key Decisions are subject to Call-In)</p>	No
<p><b>Has the relevant Portfolio Holder been informed</b></p>	Yes
<p><b>District Wards Affected</b></p>	Shirland (part)
<p><b>Links to Corporate Plan priorities or Policy Framework</b></p>	All

## 8 Document Information

Appendix No	Title
N/A	
<p><b>Background Papers</b> (These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Cabinet (NEDDC) or Executive (BDC) you must provide copies of the background papers)</p>	
<ol style="list-style-type: none"> <li>1) Report of the Examiner into the Wessington Neighbourhood Plan</li> <li>2) Decision Notice on the Wessington Neighbourhood Plan, including schedule of recommendations and changes:  <a href="http://www.ne-derbyshire.gov.uk/neighbourhood-planning">www.ne-derbyshire.gov.uk/neighbourhood-planning</a></li> <li>3) Delegated Decision on the Wessington Neighbourhood Plan</li> </ol>	
Report Author	Contact Number
Richard Purcell Joint Head of Planning	01246 217436

## North East Derbyshire District Council

### Cabinet

13 June 2019

**Corporate Plan Targets Performance Update January to March 2019  
(Q4 – 2018/19) and  
the development of a new Council Plan and Growth Strategy**

### Report of the Joint Strategic Director - Place

This report is public

#### Purpose of the Report

- To report the Quarter 4 outturns for the Corporate Plan 2015-2019 targets and to update Members on the arrangements to develop a new Council Plan and Growth Strategy.

#### **1 Report Details**

1.1 The attached contains the performance outturn as of 31<sup>st</sup> March 2019 (information compiled on 17th May 2019).

1.2 A summary by corporate plan target is provided below:

#### **1.3 Unlocking our Growth Potential**

- 16 targets in total (5 targets achieved previously – G02 G05 G08 G11 and G16)
- 6 targets achieved:
  - **G 01** - *Through the use of Key Account Management develop a relationship with a minimum of 50 local businesses by March 2019. - 127 businesses supported*
  - **G 03** - *Optimise business growth (as measured by gross NNDR) by £1.0m by March 2019. – Outturn £2,154,228.*
  - **G 04** - *Through the Bolsover North East Derbyshire LEADER Approach collectively support the creation of 65 sustainable jobs in the combined programme area by December 2020 – Outturn 68.28FTE.*
  - **G 06** - *Provide pre-employment activities to at least 60 unemployed residents per year. 2018/19 248 residents.*

- **G 07** - *Support at least 20 unemployed residents into employment per year. 2018/19 49 residents.*
- **G 10** - *Process all major planning applications 10% better than the minimum for special measures per annum. 2018/19 = 100%*
- 1 target is overdue:
  - **G 09** - *Ensure preparation of the Local Plan is in line with the adopted timetable and report annually in December through the statutory Authority Monitoring Report - A new timetable for adoption of the Local Plan has been agreed with the Government. Further dialogue is continuing with the Examiner following the Local Elections in May 2019.*
- 4 targets have been marked as failed as they have not achieved their intended outcomes by March 2019:
  - **G 12** - *Through a programme of targeted refurbishment bring 20 empty properties per year back into use by March 2019. 2018/19 = 12 properties, see appendix for information.*
  - **G 14** - *Through the Private Rented Sector Leasing Scheme deliver 5 additional units of affordable housing each year. 2018/19 - 3 empty properties.*
  - **G 15** - *Achieve an increase of at least £950,000 in additional New Homes Bonus by March 2019. - £920,291 additional monies received during the corporate plan period.*
  - **G 13** - *Work with partners to deliver an average of 100 affordable homes each year. - 2018/19 = 55 Affordable homes built*

#### 1.4 Providing our Customers with Excellent Service

- 16 targets in total (2 targets achieved previously – C01 and C07 and 1 target withdrawn C 08)
- 12 targets Achieved.
  - **C 02** - *Achieve an overall biennial external satisfaction rate of 80% or above for services provided by the Contact Centre. = 89.30% for the telephony service and 83.41% for the email service, 95.96% for the face to face service.*
  - **C 03** - *Achieve a consistent annual satisfaction rate of 80% or above for leisure, recreation and cultural activities and services. = 83.6%*
  - **C 04** - *Achieve an overall tenant annual satisfaction rate of 90% or above for services provided by Rykneld Homes. = 2017 Survey 94%*

- **C 05** - Reduce the average time to relet void Council properties to 30 days by March 2019 (HCA core definition). = 21days
  - **C 06** - Complete to target 98.9% of all responsive repairs on Council properties each year. = 99.01%
  - **C 09** - Implement the new EU Regulations on Data Protection within the timescales stipulated by the Information Commissioners Office.
  - **C 10** - Fully deliver the equality objectives identified in the Single Equality Scheme by March 2019.
  - **C 11** - Achieve an overall annual success rate of 80% for households who considered themselves homeless for whom casework resolved the situation.
  - **C 12** - Invest in voluntary and community organisations to assist over 13,000 vulnerable and disadvantaged households year on year.
  - **C 14** - Process all new Housing Benefit and Council Tax Support claims within an average of 21 days.
  - **C 15** - Process changes to Housing Benefit and Council Tax Support within an average of 9 days.
  - **C 16** - Ensure all properties (with a gas supply) have a current gas safety certificate
- 1 target marked as failed as it has not achieved its intended outcomes by March 2019:
- **C 13** - Support the growth in membership of the Chesterfield and North East Derbyshire Credit Union by 230 new North East Derbyshire residents per year. 2018/19 – 104 residents, see appendix for details.

## 1.5 Supporting our Communities to be Healthier, Safer, Cleaner and Greener

- 12 targets in total (3 target achieved previously H04 H05 and H11)
- 7 targets achieved:
  - **H 01** - Review partnership arrangements to enable the development of Healthy Communities Action Plan by March 2016, with delivery milestones by March 2019.
  - **H 02** - Increase participation/attendances in leisure, sport, recreational, health, physical and cultural activity by 5,000 per year. = 2018/19 target 730,000 Outturn 742,871



- **H 03** - *Deliver a health intervention programme which provides 600 adults per year with a personal exercise plan via the exercise referral scheme. – Target 600, outturn 689.*
  - **H 06** - *Assist partners in reducing crime and antisocial behaviour by delivering 10 targeted crime reduction campaigns with a minimum of 200 people attending each year. 2018/19 16 events and 830 people attending.*
  - **H 09** - *Sustain standards of dog fouling cleanliness to ensure 98% of streets each year meet an acceptable level as assessed by Local Environment Quality Surveys (LEQS). 2018/19 = 99.5%*
  - **H 10** - *Annually undertake 10 local environmental enforcement and educational initiatives in targeted areas to deal with dog fouling, littering or fly tipping. 2018/19 15 events held.*
  - **H 12** - *Support the development and delivery of projects as part of the £1 million 'Grassland Hasmoor...' Big Local scheme by March 2019.*
- 2 targets have been marked as failed as they have not achieved their intended outcomes by March 2019:
- **H 07** - *Achieve a combined recycling and composting rate of 49% by March 2019. 2018/19 = 46.3%. See appendix for information and performance outturns during corporate plan period.*
  - **H 08** - *Sustain standards of litter cleanliness to achieve 96% of streets each year meet an acceptable level as assessed by Local Environment Quality Surveys (LEQS). 2018/19 = 94.85%. See appendix for information and performance outturns during corporate plan period.*

## 1.6 Transforming our Organisation

- 12 targets in total (7 targets achieved previously – T02, T03, T04, T05, T06, T08 and T10 and 2 target withdrawn – T01, T12)
- 2 targets achieved:
- **T 07** - *Collect a minimum of 97.38% rent on Council properties each year. 2018/19 = 97.8%*
  - **T 12** - *Develop an action plan to enable the delivery of the Derbyshire Thriving Families initiative by March 2019 and thereafter commence implementation.*
- 1 target marked as failed as it has not achieved its intended outcomes by March 2019:

- **T 11** - *Increase on-line self service transactions dealt with by the Contact Centre by 20% per year. 2018/19 Target 3156 Actual 2741. See appendix for information and performance outturns during corporate plan period.*

## **1.7 Developing a new Corporate Plan (Council Plan) and Growth Strategy**

- 1.8 The Corporate Plan 2015-2019 has now come to the end of its lifespan and this report provides details of performance for the final year up to 31<sup>st</sup> March 2019. On 13<sup>th</sup> March 2019, the (then) Cabinet received a report entitled 'Corporate Plan 2015-2019 Statement of Delivery'. The report acknowledged the end of the Corporate Plan period and confirmed that development of a new Plan would not take place until after the Local Elections in May 2019 with transition arrangements being put in place in the interim.
- 1.9 The new Corporate Plan will be known as the **Council Plan**. Development of the plan has commenced and will be presented to the Audit and Corporate Governance Scrutiny Committee and Cabinet for recommended approval and adoption by Council in due course.
- 1.10 The new Council Plan will adopt a series of key strategic priorities which will be supported by key milestones, outcomes, actions and performance indicators. Performance will be managed, monitored and reported to Cabinet on a quarterly basis. Priorities within the new Council Plan will include:
- Protecting the character of the District, ensuring clean, green and safe communities
  - Enhancing our resident's quality of life
  - Delivering cost-effective, high quality services
  - Growing our local economy and being a business-friendly district.
- 1.11 During the intervening period, up until the adoption of the new Council Plan, a series of targets and performance indicators have been developed to ensure performance continues to be effectively monitored and reported upon. These have been reviewed and agreed with the relevant Heads of Service for delivery and are attached at **Appendix 2**.
- 1.12 In addition, the Growth Strategy, which has been a key driver for the Council becoming financially self-sustaining by 2020, requires review. The strategy focuses on three key areas:
- Supporting enterprise: maintaining and growing the business base
  - Enabling housing growth: increasing the supply, quality and range of housing to meet the need of a growing population and to support economic growth
  - Unlocking development potential: unlocking the capacity of major employment sites
- 1.13 The development of the next Growth Strategy will be commence alongside the Council Plan and will be presented to Cabinet for approval. Performance against the new strategy will be reported alongside the new Council Plan.

## **2 Conclusions and Reasons for Recommendation**

- 2.1 Out of the 56 targets 27 (50%) have been achieved, 17 (30%) have been previously achieved, 1 (1%) is overdue, 3 (5%) 'withdrawn' previously, 8 (13%) failed to meet their target.
- 2.2 This is an information report to keep Members informed of progress against the Corporate Plan targets noting achievements and any areas of concern.

## **3 Consultation and Equality Impact**

- 3.1 Not applicable to this report as consultation was carried out on the original Corporate Plan. However individual projects may require consultation exercises and equality impact assessments.

## **4 Alternative Options and Reasons for Rejection**

- 4.1 Not applicable to this report as providing an overview of performance against agreed targets

## **5 Implications**

### **5.1 Finance and Risk Implications**

- 5.1.1 No finance or risk implications within this performance report. Finance and risk implications will be assessed for individual targets.

### **5.2 Legal Implications including Data Protection**

- 5.2.1 No legal implications within this performance report.

### **5.3 Human Resources Implications**

- 5.3.1 No human resource implications within this performance report.

## **6 Recommendations**

- 6.1 That Cabinet note the progress against the Corporate Plan 2015-2019 targets.
- 6.2 That Cabinet note the arrangements for the development of a new Council Plan and Growth Strategy to be recommended for adoption by Council.

## 7 Decision Information




<p><b>Is the decision a Key Decision?</b>  A Key Decision is an executive decision which has a significant impact on two or more District wards or which results in income or expenditure to the Council above the following thresholds:  BDC: Revenue - £75,000 <input type="checkbox"/>  Capital - £150,000 <input type="checkbox"/>  NEDDC: Revenue - £100,000 <input type="checkbox"/>  Capital - £250,000 <input type="checkbox"/>  <input checked="" type="checkbox"/> Please indicate which threshold applies</p>	No
<p><b>Is the decision subject to Call-In?</b>  (Only Key Decisions are subject to Call-In)</p>	No
<p><b>Has the relevant Portfolio Holder been informed</b></p>	Yes
<p><b>District Wards Affected</b></p>	Not applicable
<p><b>Links to Corporate Plan priorities or Policy Framework</b></p>	All

## 8 Document Information

Appendix No	Title
1	Corporate Plan Targets Update – Q4 January – March 2019
2	North East Derbyshire District Council Corporate Plan targets for 2019/20
<p><b>Background Papers</b> (These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Cabinet (NEDDC) or Executive (BDC) you must provide copies of the background papers)</p>	
<p> </p>	
Report Author	Contact Number
Kath Drury, Information, Engagement and Performance Manager.	01246 242280
Karen Hanson, Joint Strategic Director – Place	01246 217053

**North East Derbyshire District Council  
Corporate Plan Targets Update – Quarter 4 January to March 2019**

**Status key**

Target Status	Usage
 On Track	The target is progressing well against the intended outcomes and intended date.
 Achieved	Achieved The target has been successfully
 Failed	The target has failed to achieve what it set out to accomplish within the intended target date.

**Aim – Unlocking our Growth Potential**

Key Corporate Target	Directorate	Status	Progress	Target Date
G 01 - Through the use of Key Account Management develop a relationship with a minimum of 50 local businesses by March 2019.	Place	Achieved	<p>Corporate plan period = <b>127</b> businesses supported</p> <p>Q4: Businesses supported: Wrote to all business on Callywhite Lane Industrial Estate Dronfield, and Coney Green Clay Cross (approximately 60 in total), to make them aware of the proposal for the establishment of a North Derbyshire Manufacturing Zone in those areas. Met with Peppermint Grove Ltd, Dronfield, to advise them on development opportunities in the District. Met with SPK Computers, Holmewood, to discuss funding opportunities. Visited Millthorpe Garden Centre to offer general business advice. Letter of support provided to Henry Boots to accompany JESSICA funding bid for Markham Vale. Supported Lindways Scaffolding with their marketing strategy.</p>	Sun-31-Mar-19

Key Corporate Target	Directorate	Status	Progress	Target Date																									
			<p>Supported 2 businesses with bids.  Supported Blue Print Orthotics with apprenticeship Amore Coffee. New business in Dronfield area. General business set up support and BGF support.  Little Morton Farm. North Wingfield. General business set up support and apprenticeship support.  WCR Holmewood. Recruitment support plus general business support.  Stephen Toon. Hearing Aid company in Clay Cross. Support with funded workforce training. Links with Skills Bank and Southampton University.  Global Drinks. Discussion re workforce challenges and good news story.</p>																										
G 03 - Optimise business growth (as measured by gross NNDR) by £1.0m by March 2019.	People	Achieved	<p>For the corporate plan period years 1 to 4 we have received <b>£2,154,228</b></p> <table border="1"> <thead> <tr> <th>Financial Year</th> <th>Baseline</th> <th>Out-turn</th> <th>Difference</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>2018/19</td> <td>44,627,236</td> <td>46,162,518</td> <td>+1,535,282</td> <td>+3.4%</td> </tr> <tr> <td>2017/18</td> <td>44,627,236</td> <td>45,336,257</td> <td>+709,021</td> <td>+1.6%</td> </tr> <tr> <td>2016/17</td> <td>39,744,922</td> <td>40,363,868</td> <td>+618,946</td> <td>+1.5%</td> </tr> <tr> <td>2015/16</td> <td>39,744,922</td> <td>40,319,426</td> <td>+574,504</td> <td>+1.4%</td> </tr> </tbody> </table> <p>This target is achieved</p>	Financial Year	Baseline	Out-turn	Difference	Percentage	2018/19	44,627,236	46,162,518	+1,535,282	+3.4%	2017/18	44,627,236	45,336,257	+709,021	+1.6%	2016/17	39,744,922	40,363,868	+618,946	+1.5%	2015/16	39,744,922	40,319,426	+574,504	+1.4%	Sun-31-Mar-19
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G 04 - Through the Bolsover North East Derbyshire LEADER Approach collectively support the creation of 65	Place	Achieved	<p>Q4: The programme has now approved 31 projects (20 in NEDDC area) totalling £1,142,050.10. These projects are committed to generating £1,592,468.40 match funding and creating <b>68.82FTE</b> jobs, which is a unit cost of £16,585 per job. Projects can be contracted up to 30 June 2019 and circa £95,000 remains available for allocation. 5</p>	Thu-31-Dec-20																									

Key Corporate Target	Directorate	Status	Progress	Target Date
sustainable jobs in the combined programme area by December 2020.			projects totalling £143,309.29 from NED District were approved within the quarter.	
G 06 - Provide pre-employment activities to at least 60 unemployed residents per year.	Place	Achieved	Q4 2018/2019 64 NED residents have been supported with pre-employment activities 2018/19 = 248	Wed-31-Jul-19
G 07 - Support at least 20 unemployed residents into employment per year.	Place	Achieved	Q4 2018/2019 15 NED residents have been supported into employment 2018/19 = 49	Sun-31-Mar-19
G 09 - Ensure preparation of the Local Plan is in line with the adopted timetable and report annually in December through the statutory Authority Monitoring Report	Place	Overdue	Q4. April 2019 - A new timetable for adoption of the Local Plan was agreed with the Government. The Plan has been through Examination following publication. The independent Inspector appointed to examine the Plan held formal hearing sessions during November/December 2018 and March 2019. The Council is currently in dialogue with the Inspector following the Local Elections.  A report on the AMR for 2017/18 was approved under delegated authority in December 2018 and published on the Council's website January 2019.  <b>To recommend this target to be rolled over into 2019/20 for continued monitoring.</b>	Sun-31-Mar-19

Key Corporate Target	Directorate	Status	Progress	Target Date
G 10 - Process all major planning applications 10% better than the minimum for special measures per annum.	Place	Achieved	<p>Q4 (2018/2019):</p> <p>During quarter four 100% of major applications (11 of 11) were determined within the statutory period.</p> <p>2018/19 = 36 out of 36 completed = 100%</p>	Sun-31-Mar-19
G 12 - Through a programme of targeted refurbishment bring 20 empty properties per year back into use by March 2019.	Place	Failed	<p><b>12</b> properties were brought back into use during 2018/19</p> <p>Q4 Apr 2019 Action Housing and the Council have continued to promote the Sustainable Tenancy project which has resulted in a further empty property being brought back into use. Action Housing are in talks with the owner of an empty hotel in Eckington, to potentially convert it into 13 apartments.</p> <p>The Council launched an empty property programme back in January - in partnership with E.ON - to help owners bring their empty properties back into use. E.ON have received 11 empty property referrals to date and it is expected that these will be brought back into reoccupation by the end of 2019. It is also anticipated that this number will increase as we continue to promote the scheme. The scheme is a pilot and NEDDC are the first Council in the UK that have entered into partnership with E.ON - this has drawn widespread attention from other authorities around the UK who are keen to emulate our success.</p> <p>The Council have written out to all of the owners of long term empty properties to promote the E.ON empty property scheme and also to see if there are other ways in which we can help and to understand the reasons why properties are empty. To date, 50% of owners across the District have responded to us, which is a much higher response</p>	Sun-31-Mar-19



Key Corporate Target	Directorate	Status	Progress	Target Date
			<p>rate than other Councils who have rates as low as 4%. This exercise has also helped to make us aware of properties that are occupied, where the owners have failed to notify Council Tax - so far this has resulted in 21 properties now being registered as occupied, which will help to reduce the overall number that we have to report on and will hopefully increase the amount the Council receives in New Homes Bonus. To date, 12 long term empty properties have been brought back into use - in 2018/19 - through intervention from the empty property officer.</p> <p>2 Landlord events have been held recently which have involved presentations from the Fire Service and the DWP that focus on different subjects that affect landlords. The events have been well received by landlords as feedback indicates that they are a useful way to receive legislation updates and to share best practice with other landlords and Council Officers.</p> <p>Corporate plan actuals:  2015/16 – 5 properties  2016/17 – 0  2017/18 – 1  2018/19 – 12 (19/20 Target – 10 empty properties)</p>	
G 13 - Work with partners to deliver an average of 100 affordable homes each year.	Place	Failed	<p>Q4 - 176 units of affordable housing are currently under construction on sites in the district</p> <p>2018/19 = 55 Affordable homes built</p>	Sun-31-Mar-19
G 14 - Through the Private Rented Sector Leasing	Place	Failed	<p>Q4 Apr 2019 - Action Housing are looking at developing a former hotel into 13 apartments. Once the terms have been agreed with the owner,</p>	Sun-31-

Key Corporate Target	Directorate	Status	Progress	Target Date
Scheme deliver 5 additional units of affordable housing each year.			<p>work should start within the next 6 months.</p> <p>To date <b>3</b> empty properties have been brought back into use through the scheme - 1 in Q1 (18/19), 1 in Q2 (18/19) and 1 in Q3 (18/19).</p> <p>The Council will continue to work with Action Housing to promote this scheme to landlords and owners of empty properties.</p> <p><b>Corporate plan actuals:</b>  2015/16 – 0  2016/17 – 0  017/18 – 1</p>	Mar-19
G 15 - Achieve an increase of at least £950,000 in additional New Homes Bonus by March 2019.	Place	Failed	<p>Q4 The additional amount of NHB being received in 2018/19 is £71,220.</p> <p>£105,333 = 2015/16  £524,259 = 2016/17  £219,479 = 2017/18  £71,220 = 2018/19</p> <p>Cumulative for the corporate plan period = <b>£920,291</b></p>	Sun-31-Mar-19

### Aim – Providing our Customers with Excellent Service

Key Corporate Target	Directorate	Status		Progress	Target Date
C 02 - Achieve an overall biennial external satisfaction rate of 80% or above for services provided by the Contact Centre.	People	Achieved		Results for the Customer Service Satisfaction Survey 2018 was 89.30% for the telephony service and 83.41% for the email service, 95.96% for the face to face service.	Sun-31-Mar-19
C 03 - Achieve a consistent annual satisfaction rate of 80% or above for leisure, recreation and cultural activities and services.	People	Achieved		<b>83.6%</b> satisfaction recorded against a target of 80% Survey carried out between 29 October 2018 and 11 November 2018 and was targeted at users of two of the three NEDDC Leisure Centres: Eckington Swimming Pool and Fitness Centre and Dronfield Sports Centre. Users of Sharley Park Leisure Centre were not invited to complete the survey as they had taken part in an extensive consultation about the refurbishment of the facility during the summer of 2018. A total of 183 users completed the survey in 2018 (85 paper and 98 online) and the consultation is carried out on an annual basis.	Sun-31-Mar-19
C 04 - Achieve an overall tenant annual satisfaction rate of 90% or above for services provided by Rykneld Homes.	Place	Achieved 2015-2017		No survey run during 2018/19. Last survey was 2017 – 94%.	Sun-31-Mar-19
C 05 - Reduce the average time to relet void Council properties to 30 days by March 2019 (HCA core definition).	Place	Achieved		Target achieved = 21days	Fri-31-Mar-18

Key Corporate Target	Directorate	Status		Progress	Target Date
C 06 - Complete to target 98.9% of all responsive repairs on Council properties each year.	Place	Achieved		Target achieved = 99.01%	Sun-31-Mar-19
C 09 - Implement the new EU Regulations on Data Protection within the timescales stipulated by the Information Commissioners Office.	People	Achieved		Q4 - GDPR and DPA 2018 well embedded across the Council. DPO continues to be busy providing advice and supporting service areas with customer requests, data breaches and raising awareness re compliance generally. This is now mainstreamed activity.	Sun-31-Mar-19
C 10 - Fully deliver the equality objectives identified in the Single Equality Scheme by March 2019.	People	Achieved		Q4. A review of the Single Equality Scheme 2015-2019 has been undertaken, approved and published on the website and extranet. A new single Equality Scheme 2019-2023 has been produced, approved and published on the website and extranet. Task completed.	Sun-31-Mar-19
C 11 - Achieve an overall annual success rate of 80% for households who considered themselves homeless for whom casework resolved the situation.	Place	Achieved		Q4: Following approval of Council budget, formal offers and service level agreements for 2019/20 have been sent to grant recipients to enable payment from 1st April 2019. Presentations on outcomes delivered in 2018/19 will be given to Cabinet during summer 2019.  2015/16 = 18,319 Households assisted 2016/18 = 19,861 Households assisted 2017/18 = 20,832 Households assisted 2018/19 = Figures to be reported at next quarter Corporate plan target achieved.	Sun-31-Mar-19

Key Corporate Target	Directorate	Status		Progress	Target Date
C 12 - Invest in voluntary and community organisations to assist over 13,000 vulnerable and disadvantaged households year on year.	People	Achieved		<p>Q4: Following approval of Council budget, formal offers and service level agreements for 2019/20 have been sent to grant recipients to enable payment from 1st April 2019. Presentations on outcomes delivered in 2018/19 will be given to Cabinet during summer 2019.</p> <p>2015/16 = 18,319 Households assisted  2016/18 = 19,861 Households assisted  2017/18 = 20,832 Households assisted  2018/19 = Figures to be reported at next quarter</p> <p>Corporate plan target achieved.</p>	Sun-31-Mar-19
C 13 - Support the growth in membership of the Chesterfield and North East Derbyshire Credit Union by 230 new North East Derbyshire residents per year.	People	Failed		<p>Q4: CNEDCU membership rose by 132 people within the quarter, 17 from within the District, taking the annual District increase to <b>104</b>, well below the target of 230. The condition of NEDDC representation on CNEDCU's board has now ended although they have requested a Member nomination for the forthcoming year.</p> <p>Annual target not met.</p> <p><b>Corporate plan actuals:</b></p> <p>2015/16 – 146 new NEDDC residents  2016/14 – 214  2017/18 – 173</p>	Sun-31-Mar-19

Key Corporate Target	Directorate	Status		Progress	Target Date
C 14 - Process all new Housing Benefit and Council Tax Support claims within an average of 21 days.	People	Achieved		Q4 - 14.97 Days (Actual) 2018/19 Outturn = 16.66 days	Sun-31-Mar-19
C 15 - Process changes to Housing Benefit and Council Tax Support within an average of 9 days.	People	Achieved		Q4 – 2.59 Days (Actual)) 2018/19 Outturn = 3.6 days  This is a low figure for Q4 as all cases in this quarter are processed promptly in readiness for the new financial year.	Sun-31-Mar-19
C 16 - Ensure all properties (with a gas supply) have a current gas safety certificate	Place	Achieved		Target achieved = 100%	Sun-31-Mar-19

### Aim – Supporting our Communities to be Healthier, Safer, Cleaner and Greener

Key Corporate Target	Directorate	Status		Progress	Target Date
H 01 - Review partnership arrangements to enable the development of Healthy Communities Action Plan by March 2016, with delivery milestones by March 2019.	People	Achieved		Q4: Confirmed HNEP Partnership activity is not available until after 12th April due to reporting timescales. The Together Events contract has been awarded and DCC has confirmed £79,501 allocated to the Locality for 2019/20, with an additional sum of between £50-60,000 for the Partnership to allocate to a new Social Connectedness priority. The Place Alliance Organisational Development Group programme	Sun-31-Mar-19

Key Corporate Target	Directorate	Status		Progress	Target Date
				has now ended, with learning and outcomes to be adopted by the main Place Alliance meetings.	
H 02 - Increase participation/attendances in leisure, sport, recreational, health, physical and cultural activity by 5,000 per year.	People	Achieved		Q4 Target - 182,500. Actual attendance recorded was 207,204. Above target due to the trends for this time of year and increased business/footfall.  Annual Review: Attendance Target was 730,000 and the overall attendance was 742,871. This is largely down to our improved business offer and investment into facilities over the past years. 12,871 attendance above target.	Sun-31-Mar-19
H 03 - Deliver a health intervention programme which provides 600 adults per year with a personal exercise plan via the exercise referral scheme.	People	Achieved		Q4 Target 150 - Actual 158 referrals (115% of annual target) (Of those referred there is an additional annual target of 235 12 week completers (59/quarter) from September 2018 Q4- 12 week completers Target: 59 - Actual: 85(145% of annual target))  Annual Target 600 Actual 689  (Additional 12 week target 376 Actual 362)	Sun-31-Mar-19
H 06 - Assist partners in reducing crime and antisocial behaviour by delivering 10 targeted crime reduction campaigns with a minimum of 200 people attending each year.	Place	Achieved		Q4: Wingerworth Burglaries - Targeted target hardening in and around the areas where burglaries spiked - 36 Kits handed out - to surrounding vulnerable properties as well as those that had been burgled.  Leaflet drop to those properties in the area to give	Sun-31-Mar-19

Key Corporate Target	Directorate	Status	Progress	Target Date
			<p>information and crime advice - 70 Leaflets posted and/or residents spoken to, to provide crime advice.</p> <p>Dronfield Burglaries - Out with the local SNT vehicle at a series of drop in events that were publicised to the local community.</p> <p>Over 70 people were spoken to, crime packs were provided as well as crime advice given (run over 5 events over a 5 day period).</p> <p>Tupton Targeted Work - Due to 2 Closure Order that CSP were undertaking we did a door knock. A number of local residents were scared to leave their home because of the drug dealing/use and visitors to the said properties - as such we returned and provided target hardening to 10 properties.</p> <p>We have a potential arsonist in Tupton and we are planning another event to alert people to this and fires - however I think this will fall in to Q1 of the next financial year now as we are in the planning stages with the Police and DFRS.</p> <p>2018/19 - 16 events - 830 people attending  2017/18 – 13 events held  2016/17 - 12 events held  2015-16 – 20 events held</p>	



Key Corporate Target	Directorate	Status	Progress	Target Date
H 07 - Achieve a combined recycling and composting rate of 49% by March 2019.	People	Failed	<p>Q4 (2018/19) Waste Data Flow information is estimated on like performance at ending March 2018, in particular as WDF information will not be available until ending July 2019. It is estimated 2,920 tonnes of recyclable\ compostable wastes will be diverted, yielding a combined estimated recycling rate of 35.80 % between January 2019 and March 2019. Q1, Q2, Q3 &amp; Q4 periods yielding a combined recycling rate of 46.30 %.</p> <p>Q3 Actual: 42.1%</p> <p>Corporate plan actuals:  15/16 = 46.2%.  16/17 – 46.3%  17/18 = 46.6%</p> <p>(2019/20 target: 47%)</p>	Sun-31-Mar-19
H 08 - Sustain standards of litter cleanliness to achieve 96% of streets each year meet an acceptable level as assessed by Local Environment Quality Surveys (LEQS).	People	Failed	<p>Q4 (2018/19) LEQS's established 8.00 % of streets and relevant land surveyed fell below grade B cleanliness standards resulting in 92% meeting the target standard. Combined rounded annual performance is 5.15 % falling below grade B, below the 96% target (at <b>94.85%</b>).</p> <p><b>Corporate plan actuals:</b>  15/16 – 96.01%  16/17 – 95.72%  17/18 – 96 %</p>	Sun-31-Mar-19

Key Corporate Target	Directorate	Status		Progress	Target Date
H 09 - Sustain standards of dog fouling cleanliness to ensure 98% of streets each year meet an acceptable level as assessed by Local Environment Quality Surveys (LEQS).	People	Achieved		Q4 (2018/19) LEQS's established 0.89 % of streets and relevant land surveyed fell below grade B cleanliness standards resulting in 99.11 % land surveyed meeting the target standard. Combined rounded annual performance is 0.45 % falling below grade B, resulting in 99.55 % and exceeding the 98% target.	Sun-31-Mar-19
H 10 - Annually undertake 10 local environmental enforcement and educational initiatives in targeted areas to deal with dog fouling, littering or fly tipping.	Place	Achieved		Q4 13. Dronfiled- enforcement patrol - 3 fixed penalty notices issued for littering offences 14. Eckington - enforcement patrol - 2 fixed penalty notices issued for littering offences 15. Killamarsh - enforcement patrol - 4 fixed penalty notices issued for littering offences  2018/19 = <b>15</b> local environmental enforcement and educational initiatives	Sun-31-Mar-19
H 12 - Support the development and delivery of projects as part of the £1 million 'Grassland Hasmoor...' Big Local scheme by March 2019.	People	Achieved		Q4: GHBL is focusing on the commissioning larger scale capital projects and investments into property to generate legacy funding. A Request for Quotation has been published, seeking the commissioning of an "Expert Advisor" to provide Development Capacity support as well as potentially a new LTO organisation from 1st April 2020, to enable GHBL to manage its own funding,	Sun-31-Mar-19

Key Corporate Target	Directorate	Status		Progress	Target Date
				employ staff and commission activity. This would end NEDBD's role as LTO and NEDDC as employing body on 31st March 2020.	

### Aim – Transforming our Organisation

Key Corporate Target	Directorate	Status		Progress	Target Date
T 07 - Collect a minimum of 97.38% rent on Council properties each year.	Place	Achieved		Outturn: 97.8%	Sun-31-Mar-19
T 11 - Increase on-line self service transactions dealt with by the Contact Centre by 20% per year.	People	Failed		<p>Q4. A total of 1653 self-service accounts have now been created, 504 accounts had been created during this financial year, 40% increase on last year. A total of <b>2741 service requests</b> has been submitted during this financial year. A running total of service requests since implementing self-service is 6042. Work has been undertaken to increase script content and is due to go live during May 2019, this will enhance on line activity offering customers more services 24/7.</p> <p>2016/17 Actual 1,473 – Baseline  2017/18 Actual 2630 – Target 1767 – Achieved  2018/19 Actual 2741 - Target 3156 – Failed</p>	Sun-31-Mar-19

Key Corporate Target	Directorate	Status	Progress	Target Date
T 12 - Develop an action plan to enable the delivery of the Derbyshire Thriving Families initiative by March 2019 and thereafter commence implementation.	People	Achieved	Q4: DCC has reviewed the approach to Thriving Communities and until late summer 2019 is focusing its efforts in Shirebrook to identify learning opportunities which can be shared across the county. As such, no strategic level meetings are taking place for Danesmoor. Thriving Communities is now a strand within the North Derbyshire Transforming Communities Partnership.	Sat-31-Mar-19

## North East Derbyshire District Council Corporate Plan targets for 2019/20

### Unlocking Our Growth Potential

Description	Owner	Directorate
G 01 - Through the use of Key Account Management develop a relationship with a minimum of 50 local businesses by March <b>2020</b> .	HoS Economic Development	Place
G 04 - Through the Bolsover North East Derbyshire LEADER Approach collectively support the creation of <b>40</b> sustainable jobs in the combined programme area by December 2020.	HoS Partnerships & Transformation	People
G 06 - Provide pre-employment activities to at least 60 unemployed residents per year.	HoS Economic Development	Place
G 07 - Support at least 20 unemployed residents into employment per year.	HoS Economic Development	Place
G 10 - Process all major planning applications 10% better than the minimum for special measures per annum.	HoS Planning	Place
G 12 - Through a programme of targeted refurbishment bring <b>10</b> empty properties per year	HoS Economic Development	Place
G 13 - Work with partners to deliver an average of 100 affordable homes each year.	HoS Economic Development	Place

### Providing Our Customers with Excellent Service

Description	Owner	Directorate
C 01 - <b>Retain</b> customer service excellence accreditation year on year	HoS Corporate Governance	People
C 02 - Achieve an overall biennial external satisfaction rate of 80% or above for services provided by the Contact Centre.	HoS Partnerships & Transformation	People
C 03 - Achieve a consistent annual satisfaction rate of 80% or above for leisure, recreation and cultural activities and services.	HoS Partnerships & Transformation	People
C 04 - Achieve an overall tenant annual satisfaction rate of 90% or above for services provided by Rykneld Homes.	Rykneld Homes	Place
C 05 - Reduce the average time to relet void Council properties to 22 days by March <b>2020</b> (HCA core definition).	Rykneld Homes	Place
C 06 - Complete to target 98.9% of all responsive repairs on Council properties each year.	Rykneld Homes	Place
C 11 - Achieve an overall annual success rate of 40% for households who considered themselves homeless for whom casework resolved the situation.	HoS Economic Development	Place
C 12 - Invest in voluntary and community organisations to assist over 13,000 vulnerable and disadvantaged households year on year.	HoS Partnerships & Transformation	People
C 14 - Process all new Housing Benefit and Council Tax Support claims within an average of <b>20</b> days.	HoS Finance & Resources	People

Description	Owner	Directorate
C 15 - Process changes to Housing Benefit and Council Tax Support within an average of 9 days.	HoS Finance & Resources	People
C 16 - Ensure all properties (with a gas supply) have a current gas safety certificate	Rykneld Homes	People
<b>Reworded (C10) – Monitor performance against the corporate equality objectives and publish information annually</b>	HoS Corporate Governance	People

### Supporting Our Communities to be Healthier, Safer, Cleaner and Greener

Description	Owner	Directorate
H 02 - Increase participation/attendances in leisure, sport, recreational, health, physical and cultural activity by 5,000 per year.	HoS Partnerships & Transformation	People
H 03 - Deliver a Health intervention programme which aims to achieve <b>258 12 week completers via the 'Exercise by Referral' programme</b>	HoS Partnerships & Transformation	People
H 06 - Assist partners in reducing crime and antisocial behaviour by delivering 10 targeted crime reduction campaigns with a minimum of 200 people attending each year.	HoS Housing (BDC only) & Community Safety	Place
H 07 - Achieve a combined recycling and composting rate of <b>47%</b> by March 2020.	HoS Streetscene	People
H 08 - Sustain standards of litter cleanliness to achieve 96% of streets each year meet an acceptable level as assessed by Local Environment Quality Surveys (LEQS).	HoS Streetscene	People
H 09 - Sustain standards of dog fouling cleanliness to ensure 98% of streets each year meet an acceptable level as assessed by Local Environment Quality Surveys (LEQS).	HoS Streetscene	People
H 10 - Annually undertake 10 local environmental enforcement and educational initiatives in targeted areas to deal with dog fouling, littering or fly tipping.	HoS Housing (BDC only) & Community Safety	People
H 12 - Support the development and delivery of projects as part of the £1 million 'Grassland Hasmoor...' Big Local scheme by March <b>2020</b> .	HoS Partnerships & Transformation	People

### Transforming Our Organisation

Description	Owner	Directorate
T 07 - Collect a minimum of <b>97%</b> rent for Council properties in 2019/20. (The performance tolerance level is set at 96.75%).	Rykneld Homes	Place
T 11 - Increase on-line self service transactions dealt with by the Contact Centre by 20% per year.	HoS Partnerships & Transformation	People

## North East Derbyshire District Council

### Cabinet

13 June 2019

#### **Medium Term Financial Plan - Financial Outturn 2018/19**

#### **Report of Councillor P Parkin, Portfolio Holder with Responsibility for Finance**

This report is public

#### **Purpose of the Report**

To inform Cabinet of the outturn position of the Council for the 2018/19 financial year.

#### **1 Report Details**

- 1.1 The Council published its draft Statement of Accounts in respect of 2018/19 on 21 May 2019, in line with the statutory deadline of 31 May 2019. The draft Statement of Accounts 2018/19 is now subject to the independent audit from the Council's external auditors, Mazars. Until the accounts have been agreed by our external auditors, there remains the possibility that they will be subject to amendment. It is anticipated that the external audit will be completed during June in order to allow the final audited accounts to be reported to and approved by the Audit & Corporate Governance Scrutiny Committee at its meeting of 25 July 2019.
- 1.2 International Financial Reporting Standards (IFRS) dictates that the main focus of the Statement of Accounts is on reporting to the public in a format which is directly comparable with every country that has adopted IFRS i.e. not just UK or even other local authorities. By contrast, the focus of this report is on providing management information to Members and other stakeholders to assist in the financial management of the Council.
- 1.3 The following sections of this report will consider the 2018/19 outturn position in respect of the General Fund, Housing Revenue Account (HRA), Capital Programme and Treasury Management activities. Within the report, consideration is given to the level of balances at the year end and the impact which the closing position has upon the Council's budgets in respect of the current financial year.

#### **General Fund**

- 1.4 The position in respect of the General Fund outturn is detailed in **Appendix 1** attached to this report. The appendix shows the Original Budget that was set in February 2018, together with the Current Budget compared to the final Outturn position. The main variances against the current budget are shown in Table 1 below with variances at service level shown in **Appendix 2**.

Table 1

	£000
Vacancy management	(176)
Vehicle related costs	(50)
Efficiencies from supplies and services	(218)
Additional income from rents/services	(117)
In year adjustment to bad debt provisions	(87)
Miscellaneous variances	21
<b>Net cost of services</b>	<b>(627)</b>
Investment property income	(46)
Income from interest	(132)
NNDR growth	(314)
<b>Variance before movements to reserves</b>	<b>(1119)</b>
Transfer to NNDR growth reserve	314
Transfer to Planning Appeals reserve	300
<b>Final Variance</b>	<b>(505)</b>
<b>Contribution to Invest to Save - Outturn</b>	<b>505</b>

- 1.5 Two budgets have been identified for which there is a requirement to roll over into 2019/20. The first is for the purchase of mowers that should have arrived by 31 March but a delay in the supply chain meant they weren't received on time. The second is for the installation of hearing loops in the Council Chamber which was scheduled for completion before 31 March but has been slightly delayed. The total amount to be rolled over is £0.016m.

### Financial Reserves

#### 1.6 Transfers from Earmarked Reserves

The use of earmarked reserves in 2018/19 was £0.726m comprising:

- £0.263m from revenue grants
- £0.182m from earmarked reserves
- £0.281m from the Invest to Save Reserve. Of this £0.155m related to the cost of defending planning appeals.

There are ongoing commitments against these reserves in 2019/20 and future years so will continue to be utilised.

#### 1.7 Transfers to Earmarked Reserves

There have been transfers to earmarked reserves during 2018/19 totalling £3.587m. This comprises:

- £0.805m in revenue grants received.
- £1.977m into earmarked reserves. Of this £1.830m relates to business rates growth as a result of being in the pilot during 2018/19 and £0.105m relates to the statutory ring fence of planning fees for reinvesting into the planning service.



- £0.300m additional contribution to earmarked reserves to cover the commitment for the cost of defending planning appeals in 2019/20.
  - A contribution of £0.505m to the Invest to Save Reserve from the in year surplus generated.
- 1.8 The Invest to Save Reserve has a balance at the end of the year of £4.204m. Commitments already made against this reserve for 2019/20 and future years amount to £1.321m leaving £2.883m uncommitted.
- 1.9 There are ongoing commitments against the earmarked reserves which will continue in 2019/20 and future years. Should any of the reserves prove unnecessary in the light of subsequent events then they will be moved back into unallocated General Fund resources.

### **General Fund Balances**

- 1.10 The level of General Fund Balances has been maintained at £2.00m. The General Fund balances are considered to be at an acceptable level rather than generous. The General Fund balance needs to be considered against the background of ongoing reductions in the level of Government funding together with the range of risks facing the Council. Current practice is to transfer any savings into the Invest to Save Reserve on the basis that these are available to support investment in cost reduction/income growth. This reflects the Council's "pro active" approach to addressing the financial challenges which it faces. With only a limited level of General Fund reserves it is crucial that the Council continues to maintain robust budgetary control while securing its ongoing savings targets in order to safeguard both its reserves and its financial sustainability.
- 1.11 Given the current level of general balances, should either an over spend or an under achievement of income occur then the Council would have a period of time in which to recover the situation. In a situation in which the Council were operating at a lower level of balances and an overspend or an under achievement of income occurred which took balances to below minimum level then immediate 'crisis' remedial action would need to be considered. Such a response is not conducive to sound financial management but more importantly would have a significant detrimental impact upon the Council's ability to deliver the planned and agreed level of services to local residents. However, Cabinet will recognise that given a level of General Fund Balances of £2.00m, against the requirement to secure substantial savings by 2022/23, as identified in the Medium Term Financial Plan (MTFP) of February 2019, the need to continue to tackle the underlying forecast budget deficit remains.
- 1.12 The main feature of the 2018/19 financial year is that the Council successfully achieved in full the savings target of £0.434m (MTFP February 2018). Further efficiencies of £0.505m have been identified at Outturn and have been transferred to the Invest to Save Reserve.
- 1.13 With regard to the underlying favourable variance on the General Fund in 2018/19, it is proposed that a base budget review be carried out during 2019/20. The intention is to identify ongoing expenditure budget savings or additional income levels from 2018/19 that are anticipated to be available in 2019/20 and future years to ease the current budget shortfalls in the current MTFP as shown in Table 2 below. The results will be reported back to Cabinet with the request to approve any proposed budget adjustments as required.

Table 2

	<b>2019/20 Budget £000</b>	<b>2020/21 Budget £000</b>	<b>2021/22 Budget £000</b>	<b>2022/23 Budget £000</b>
Budget Shortfall - MTFP Feb 2019	871	1,769	2,399	2,783
Efficiencies identified to date (removed from budget)	(101)	(101)	(101)	(101)
<b>Current Budget Shortfall</b>	<b>770</b>	<b>1,668</b>	<b>2,298</b>	<b>2,682</b>
Efficiencies Identified <u>not yet realised</u>	(323)	(323)	(323)	(323)
Target Budget Shortfall	447	1,345	1,975	2,359

### **Housing Revenue Account (HRA)**

- 1.14 The Housing Revenue Account is provided in **Appendix 3** to this report. The figures provided include all the statutory accounting transactions that the Council is required to make within the Statement of Accounts. These are accounting transactions which net off to zero and are not included within the HRA management budgets as they do not impact on the overall financial position or balances of the HRA. To allow comparison between budget and outturn these accounting adjustments are included within both the adjusted budget and outturn position.
- 1.15 The Housing Revenue Account position shows a number of relatively minor variances during the year. Income is just £0.010m below budget. The overall expenditure position is £0.153m below the current budget due to minor variances in repairs and maintenance and supervision and management. There is also a reduction in the provision for bad debts of £0.106m due to better than forecast collection rates. This gives a net cost of services under spend of £0.143m, adjusting to £0.148m after interest. A contribution of £1.075m has been made to the Development Reserve which is available to sustain the Council's housing stock.
- 1.16 The HRA balance is being maintained at £3m in line with the level of financial risk facing the HRA. Maintenance of this balance is necessary as it will help ensure the financial and operational stability of the HRA which is essential if we are to maintain the level of services and quality of housing provided to our tenants. Given the changes to the rent setting process together with the increasing numbers of houses lost under Right to Buy the Council and Rykneld Homes will need to continue to work closely together in order to ensure the continued sustainability of the HRA over the life of the 30 year Business Plan.
- 1.17 It is also proposed to perform a base budget review of the HRA during 2019/20 to identify ongoing expenditure budget savings or additional income levels from 2018/19 that are anticipated to be available in 2019/20 and future years. As with the General Fund, the results will be reported back to Cabinet with the request to approve any proposed budget adjustments.

## **Capital Investment Programme**

- 1.18 Details of the capital expenditure incurred by the Council in 2018/19 on a scheme by scheme basis is provided in **Appendix 4**

The Capital Programme may be summarised as follows:-

	<b>Current Programme £'000</b>	<b>Outturn £'000</b>	<b>Variance £'000</b>
Housing Investment Programme	9,606	9,720	114
North Wingfield New Build	1,977	1,780	(197)
Stock Purchase Scheme	1,482	927	(555)
Other	2,014	594	(1,420)
<b>HRA Total</b>	<b>15,079</b>	<b>13,021</b>	<b>(2,058)</b>
Eckington Sports Centre Roof	270	0	(270)
Vehicle Replacement	1,138	315	(823)
S106 schemes	839	839	0
Other Capital Schemes	752	539	(213)
<b>General Fund Total</b>	<b>2,999</b>	<b>1,693</b>	<b>(1,306)</b>
<b>Programme Total</b>	<b>18,078</b>	<b>14,714</b>	<b>(3,364)</b>

### 1.19 HRA Schemes

The housing investment programme was utilised in full during 2018/19 and the new build scheme at North Wingfield was predominantly completed with just a small amount of work to be finalised in 2019/20. The slippage on the stock purchase scheme is all committed and will be utilised early in 2019/20.

### 1.20 General Fund

The General Fund element of the Capital Programme during 2018/19 was relatively limited. The vehicle replacement scheme shows a variance of £0.823m which is being carried forward to fund the purchase of vehicles in the new financial year. The other main variance of note relates to Eckington Sports Centre Roof refurbishment which will be completed in 2019/20.

- 1.21 Appendix 4 also details the proposed carry forward amounts to 2019/20. These requests relate to individual schemes that are still in progress, where there are outstanding commitments or where the scheme has been delayed. The total amounts to £3.087m with the impact on the 2019/20 capital programme detailed in the appendix. It should be noted that all these expenditure requirements will take forward a corresponding level of financial resources and thus have a neutral impact on the financial position in 2019/20.

## Capital Financing

1.22 The Capital Programme was financed as follows:-

	<b>Revised Budget</b>	<b>Outturn</b>	<b>Variance</b>
	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
<b>HRA:</b>			
Capital Grants	(730)	(729)	(1)
Major Repairs Reserve	(9,536)	(9,650)	(114)
HRA Capital Investment Reserve	(1,146)	(780)	366
Prudential Borrowing	(1,942)	(931)	1,011
Disabled Facilities Grant	(669)	(354)	315
Usable Capital Receipts	(1,056)	(577)	479
<b>Total HRA</b>	<b>(15,079)</b>	<b>(13,021)</b>	<b>2058</b>
<b>General Fund:</b>			
Prudential Borrowing	(1,408)	(315)	1,093
Capital Grants	(892)	(839)	53
Usable Capital Receipts	(544)	(449)	95
Direct from Revenue Contributions	(155)	(90)	65
<b>Total General Fund</b>	<b>(2,999)</b>	<b>(1,693)</b>	<b>1,306</b>
<b>Grand Total</b>	<b>(18,078)</b>	<b>(14,714)</b>	<b>3,364</b>

### HRA Capital Financing

1.23 Officers have financed the HRA Capital Programme from a combination of capital receipts, revenue contributions, use of reserves and grants.

### General Fund Capital Financing

1.24 Officers have financed the General Fund Capital Programme from a combination of capital receipts, revenue contributions, prudential borrowing and grants. The Prudential Borrowing financing arrangements were agreed by Council as part of the Treasury Management Strategy at its meeting in February 2018.

### Treasury Management

1.25 **Appendix 5** provides a brief report on the Treasury Management activity of the Council for 2018/19. In summary the Council operated throughout 2018/19 within the Authorised Limit and Operational Boundary limits approved in the Treasury Management strategy as approved by the Council in February 2018.

1.26 The key points from the summary report are:

- The overall borrowing requirement of the Council was £183.9m at 31 March 2019.
- The PWLB debt is £150.85m
- Effective internal borrowing is £33m
- No new PWLB borrowing was undertaken in 2018/19
- PWLB interest paid in 2018/19 was £5.4m
- Interest received on investments was £0.135m
- Repaid PWLB debt in year of £3.3m

## **2 Conclusions and Reasons for Recommendation**

### **2.1 General Fund**

During the previous financial year the Council managed its budget effectively securing a favourable financial outturn. In particular the Council successfully met its financial savings target of £0.434m. A further contribution of £0.505m has been made to the Invest to Save Reserve from efficiencies identified at Outturn. The improved outturn position has allowed the Council to set aside earmarked reserves to meet contractual commitments and to address some of the key issues and potential liabilities it is facing. The Invest to Save Reserve, which is the Council's only general earmarked reserve, has commitments against it in 2019/20 so continued prudence is needed when committing against this reserve. Two budgets have been identified for rollover into 2019/20 totalling £0.016m

### **2.2 HRA**

The HRA continues to operate within the parameters set by the 30 Year Business Plan and the MTFP. Officers will be working with Rykneld Homes to ensure that the Business Plan continues to reflect the impact of recent government legislation, and that the HRA remains sustainable over the 30 year period of the Business Plan.

### **2.3 Capital Programme**

The Capital Programme saw good progress on approved schemes during the 2018/19 financial year. There are, however, a limited number of schemes which are work in progress and this requires that the associated expenditure and funding be carried forward into the 2019/20 financial year.

### **2.4 Capital Financing**

Capital expenditure during 2018/19 has been fully financed in line with the approved programme.

### **2.5 Treasury Management**

The Council operated in line with its agreed Treasury Management Strategy during the 2018/19 financial year. This ensures that lending and borrowing arrangements were prudent and sustainable, minimising the risk of financial loss to the Council. Effective

management of these arrangements ensured that interest costs during the year were minimised in order to assist the Council's revenue position whilst interest receivable rose.

### **3 Consultation and Equality Impact**

3.1 The report has no direct implications for Consultation or Equality issues.

### **4 Alternative Options and Reasons for Rejection**

4.1 The financial outturn report for 2018/19 is primarily a factual report detailing the actual position compared to previously approved budgets therefore there are no alternative options that need to be considered.

4.2 The allocation of resources to earmarked reserve accounts has been undertaken in line with the Council's policy and service delivery framework and in the light of the risks and issues facing the Council over the period of the current MTFP. If these risks do not materialise or are settled at a lower cost than anticipated then the earmarked reserves will be reassessed and returned to balances where appropriate.

### **5 Implications**

#### **5.1 Finance and Risk Implications**

5.1.1 The financial implications are set out within the body of the report.

5.1.2 Members should note that the budgets against which we have monitored the 2018/19 outturn were those agreed within the Council's Medium Term Financial Plan. The Medium Term Financial Plan gave careful consideration to both the affordability of the budgets that were approved, and to ensuring that the level of balances remained adequate for purposes of enabling sound financial management.

5.1.3 The issue of financial risk is covered throughout the report. The risk of not achieving a balanced budget, together with the risk that the Council's level of financial balances will be further eroded are currently key corporate risks identified on the Council's Strategic Risk Register. The outturn report shows the budget has been balanced in 2018/19 and the level of reserves protected.

5.1.4 While the Council has effectively addressed its Strategic Financial Risks during 2018/19 it needs to be recognised that it will need to continue to meet a range of challenging savings targets if it is to operate effectively within the financial environment established by Central Government spending targets. The success of the Council's approach remains reliant on the ability to utilise the Invest to Save Reserve to secure reductions in the costs of operating existing services. If this approach cannot balance the budget in future years then it will be necessary to look more closely at service priorities in the future.

#### **5.2 Legal Implications including Data Protection**

5.2.1 The Statement of Accounts is required to be prepared and audited by the 31 July each year. The Council has now completed the draft Statement of Accounts and they have been signed off by the Chief Financial Officer as at 21 May 2019 which secures compliance with the Council's obligations.

### 5.3 Human Resources Implications

5.3.1 There are no Human Resources issues arising directly from this report.

### 6 Recommendations

- 6.1 That Members note the outturn position in respect of the 2018/19 financial year
- 6.2 That the Strategic Director People, in consultation with the Cabinet Member for Finance, develops proposals for a base budget review of the General Fund and Housing Revenue Account.
- 6.3 That Members approve the proposed carry forward of revenue budgets as detailed in 2.2 above totalling £0.016m.
- 6.4 That Members approve the proposed carry forward of capital budgets detailed in Appendix 4 totalling £3.087m.

### 7 Decision Information

<p><b>Is the decision a Key Decision?</b></p> <p>A Key Decision is an executive decision which has a significant impact on two or more District wards or which results in income or expenditure to the Council above the following thresholds:</p> <p><i>BDC: Revenue - £75,000 <input type="checkbox"/></i></p> <p><i>Capital - £150,000 <input type="checkbox"/></i></p> <p><i>NEDDC: Revenue - £100,000 <input type="checkbox"/></i></p> <p><i>Capital - £250,000 <input type="checkbox"/></i></p> <p><input checked="" type="checkbox"/> <i>Please indicate which threshold applies</i></p>	<p>Yes</p>
<p><b>Is the decision subject to Call-In?(Only Key Decisions are subject to Call-In)</b></p>	<p>Yes</p>
<p><b>Has the relevant Portfolio Holder been informed</b></p>	<p>Yes</p>
<p><b>District Wards Affected</b></p>	<p>All</p>
<p><b>Links to Corporate Plan priorities or Policy Framework</b></p>	<p>All</p>

**8 Document Information**

<b>Appendix No</b>	<b>Title</b>
1	General Fund Summary 2018/19
2	General Fund Outturn 2018/19
3	HRA Outturn 2018/19
4	Capital Expenditure Outturn 2018/19
5	Treasury Management Outturn 2018/19
<b>Background Papers</b>	
<b>Report Author</b>	<b>Contact Number</b>
Jayne Dethick – Chief Accountant	(01246) 217078

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## GENERAL FUND SUMMARY 2018/19 Outturn

## Appendix 1

	Original Budget 2018/19 £	Current Budget 2018/19 £	Outturn 2018/19 £
Place Directorate	2,750,446	2,251,535	2,123,068
People Directorate	9,007,422	8,673,301	8,233,221
Bad Debt Provision	40,000	35,000	-24,211
Recharges to Capital and HRA	(527,500)	(527,500)	(527,500)
Savings Target	(433,574)	0	0
<b>Net Cost of Services</b>	<b>10,836,794</b>	<b>10,432,336</b>	<b>9,804,578</b>
Investment Properties	(421,304)	(426,383)	(471,793)
Interest	33,712	17,135	-114,695
Debt Repayment Minimum Revenue Provision	256,000	256,000	256,000
Parish Precepts	3,052,791	3,052,791	3,052,791
Parish Council Tax Support Grant	140,763	140,763	140,763
Transfer To Earmarked Reserves	98,381	2,469,015	3,587,888
Transfer From Earmarked Reserves	(297,256)	(726,250)	(726,250)
<b>Total Spending Requirement</b>	<b>13,699,881</b>	<b>15,215,407</b>	<b>15,529,282</b>
Business Rates	(3,850,000)	(5,365,526)	(5,679,401)
Revenue Support Grant	0	0	0
New Homes Bonus	(920,291)	(920,291)	(920,291)
Collection Fund (Surplus)/Deficit - Council Tax	(162,817)	(162,817)	(162,817)
Collection Fund (Surplus)/Deficit - NNDR	0	0	0
NEDDC Council Tax Requirement	(5,713,982)	(5,713,982)	(5,713,982)
Parish Council Council Tax Requirement	(3,052,791)	(3,052,791)	(3,052,791)
<b>Council Tax Requirement</b>	<b>(13,699,881)</b>	<b>(15,215,407)</b>	<b>(15,529,282)</b>
Checks	0	0	0

AAPENDIX 2 - GENERAL FUND ACCOUNT - OUTTURN 2018/19

	Original Budget 2018/19 £	Current Budget 2018/19 £	Outturn 2018/19 £	Variance £
<b><u>Place Directorate</u></b>				
<b>Joint Strategic Director Place</b>				
1141	0	38,681	38,826	145
5700	52,830	52,327	52,312	(15)
5706	0	0	-1,000	(1,000)
<b>Joint Head of Service Housing and Community Safety</b>				
1218	44,432	29,803	47,958	18,155
1220	3,558	3,558	0	(3,558)
1283	16,000	-1,484	-1,637	(153)
3400	84,214	67,462	64,669	(2,793)
3401	118,156	112,477	97,436	(15,041)
3402	96,606	89,281	106,758	17,477
3403	848	0	0	0
3404	(18,483)	(21,766)	-44,707	(22,941)
3405	92,203	85,665	82,834	(2,831)
3407	31,287	33,969	30,121	(3,848)
3408	36,088	35,108	26,274	(8,834)
3409	194,530	180,601	176,263	(4,338)
3410	49,326	54,619	54,895	276
3419	3,600	3,600	1,038	(2,562)
3420	3,000	3,000	843	(2,157)
3421	0	1,368	1,368	(0)
3422	289	0	0	0
3423	0	(7,937)	-7,937	0
3424	0	0	-3,630	(3,630)
<b>Joint Head of Service Property and Commercial Services</b>				
3135	21,654	15,222	24,217	8,995
3172	75,694	80,323	77,342	(2,981)
3241	38,550	42,925	41,850	(1,075)
3247	6,000	5,150	3,944	(1,206)
3249	800	(700)	-5,424	(4,724)
3265	(400)	(400)	-950	(550)
3281	(661)	(2,010)	-785	1,225
3283	0	0	0	0
3284	0	(50,000)	-50,000	0
3811	320	400	-57	(457)
4412	(45,390)	(45,775)	-59,367	(13,592)
4425	(26,088)	(32,962)	-103,298	(70,336)
4523	275,852	247,432	219,048	(28,384)
5204	36,648	36,982	36,642	(340)
5205	310,738	228,150	234,074	5,924
5206	0	0	50,000	50,000
5209	121,060	130,360	101,974	(28,386)
5210	(34,805)	(37,020)	-46,913	(9,893)
<b>Joint Head of Service Planning</b>				
4111	(372,400)	(596,784)	-620,704	(23,920)
4113	0	154,782	154,782	0
4116	296,687	433,227	438,919	5,692
4119	0	(9,404)	-9,404	0
4311	19,740	19,800	19,831	31
4511	35,823	17,085	19,773	2,688
4513	514,221	511,191	577,476	66,285
4522	0	0	-7,194	(7,194)
4515	58,000	58,000	54,500	(3,500)
<b>Joint Head of Service Economic Development</b>				
3165	206,775	174,736	168,525	(6,211)
3740	74,272	82,600	85,103	2,503
3741	34,651	0	0	0

3743	Manufacturing Zone Bid	0	(220,000)	-220,000	0
3747	Homelessness Temporary Accommodation	0	32,265	5,110	(27,155)
3748	Homelessness Grant	(22,111)	(45,140)	-48,432	(3,292)
3749	Empty Properties	2,000	1,239	904	(335)
3750	Housing Growth	0	(18,780)	-18,780	0
3751	Care Call System	(15,000)	(15,000)	-17,991	(2,991)
3752	Homeless Bond Scheme	0	500	500	0
3754	Rough Sleepers	0	(19,265)	-19,265	0
4211	Tourism Promotions	18,500	18,500	18,500	0
4238	Working Communities Strategy	77,100	77,095	75,311	(1,784)
4240	Project X	0	0	0	0
4351	Alliance	3,350	3,350	3,250	(100)
4512	Growth Agenda	16,000	32,906	26,217	(6,689)
4516	Clay Cross OPE	0	0	0	0
4517	Economic Development	153,166	135,104	127,831	(7,273)
4519	The Avenue, Wingerworth	20,000	2,900	2,900	0
4520	Dronfield/Eckington OPE	0	1,350	1,350	0
4526	Sheffield City Region	4,000	4,000	3,966	(34)
5750	Jnt HoS Economic Development	37,216	36,869	55,104	18,235
<b>Total for Place Directorate</b>		<b>2,750,446</b>	<b>2,251,535</b>	<b>2,123,068</b>	<b>-128,468</b>

### People Directorate

#### **Joint Strategic Director People**

1142	Joint Chief Executive (People)	114,917	81,833	82,403	570
4500	Joint Strategic Director - People	46,298	57,552	47,618	(9,934)
5720	Supporting PA's	81,077	80,784	80,476	(308)

#### **Joint Head of Service Partnerships and Transformation**

1331	Strategic Partnerships	119,091	124,326	122,740	(1,586)
1332	Strategic Partnership Projects	12,500	2,588	2,588	(0)
1333	Healthy North East Derbyshire	16,904	(21,363)	-21,363	(0)
1334	NE Derbyshire Business Growth Fund	0	21,921	21,921	(1)
1335	Big Local	0	0	0	0
4352	LEADER	333	0	0	0
4443	Elderly Peoples Clubs	4,000	4,000	1,249	(2,751)
4561	Leisure Centre Management	83,411	205,328	215,448	10,120
4600	Jnt Hos Partnerships & Transformation	30,352	20,448	23,101	2,653
4720	Sportivate	0	0	0	0
4722	Physical Inactivity Fund	0	0	0	0
4723	Generation Games	12,000	12,000	12,000	0
4726	Walking for Health	0	0	0	0
4727	Five 60	0	0	0	0
4731	Promotion Of Recreation And Leisure	29,132	29,112	28,587	(525)
4732	Schools Promotion	1,410	3,543	0	(3,543)
4736	Derbyshire Sports Forum	15,500	15,500	14,450	(1,050)
4742	Arts Development	2,800	2,800	2,524	(276)
5215	Telephones	25,500	32,100	28,266	(3,834)
5216	Mobile Phones and Ipad	16,810	16,665	19,956	3,291
5221	Customer Services	375,206	357,232	345,029	(12,203)
5223	Franking Machine	55,310	59,960	54,971	(4,989)
5701	Joint ICT Service	0	(28,333)	-28,333	0
5734	NEDDC ICT Service	527,596	537,727	494,202	(43,525)
5735	Cybr Security	0	(20,000)	-20,000	0
5737	Corporate Printing Costs	23,190	18,000	11,932	(6,068)
5785	Contributions	132,835	132,835	132,799	(36)
5825	Concessionary Bus Passes	(9,940)	(9,940)	-10,337	(397)
8441	Eckington Swimming Pool	200,887	185,280	179,031	(6,249)
8445	Eckington Pool Cafe	0	1,264	-12,385	(13,649)
8451	Dronfield Sports Centre	(47,747)	(21,851)	-50,896	(29,045)
8461	Sharley Park Sports Centre	319,500	300,536	291,152	(9,384)
8465	Sharley Park Sports Centre Outdoor	(1,200)	(2,150)	-4,098	(1,948)

#### **Joint Head of Service Corporate Governance**

1121	Member's Services	420,598	434,090	422,790	(11,300)
1123	Chair's Expenses	9,820	11,220	6,525	(4,695)
1131	District Elections	0	0	-63	(63)
1133	Parish Elections	0	0	-3,218	(3,218)
1137	Parliamentary Elections	0	0	-11,924	(11,924)

1139	County Council Elections	0	0	43	43
1231	Corporate Training	11,980	11,835	7,330	(4,505)
1255	Strategy and Performance	96,188	96,303	92,779	(3,524)
1256	Corporate Consultation	14,676	14,203	13,017	(1,186)
1259	Corporate Groups	10,000	10,000	5,883	(4,117)
1310	Jnt HoS Corporate Governance	0	0	27	27
1311	Human Resources	225,450	183,288	173,744	(9,544)
1312	Payroll	50,556	50,646	50,351	(296)
1313	Work Well Team	0	1,052	1,052	(0)
1315	Design & Print	87,349	95,715	83,044	(12,671)
1321	Communications & Marketing	78,858	83,436	81,749	(1,687)
1323	NEDDC News	26,600	27,000	27,410	410
1329	Corporate Web Site	700	1,290	936	(354)
3121	Health & Safety Advisor	46,010	46,218	43,180	(3,038)
5219	Corporate Support	500	0	0	0
5249	Twinning Expenses	7,100	7,100	660	(6,440)
5273	Brass Band Concert	2,700	1,550	2,260	710
5313	Register Of Electors	167,237	150,447	142,382	(8,065)
5321	Jnt HoS Corporate Governance	39,209	38,821	38,873	52
5353	Legal Section	153,387	154,351	140,100	(14,251)
5354	Land Charges	0	(14,318)	-27,148	(12,830)
5392	Scrutiny	49,255	49,238	48,688	(550)
5711	Democratic Services	168,516	170,369	160,455	(9,914)
					0
	<b>Joint Head of Service Finance and Resources</b>				0
3176	Pool Car	4,000	1,000	463	(537)
3512	CBC Crematorium	(177,000)	(177,000)	-154,647	22,353
5113	Unison Duties	14,409	14,487	14,727	240
5611	External Audit	56,510	43,510	45,280	1,770
5615	Bank Charges	86,000	86,000	74,885	(11,115)
5621	Contribution to/from HRA	(185,600)	(185,600)	-185,450	150
5705	Jnt HoS Finance & Resources	36,732	36,384	36,653	269
5713	Audit	104,740	96,183	90,228	(5,955)
5714	Financial Support Services	38,400	4,100	3,683	(417)
5715	Procurement	0	42,335	42,162	(173)
5721	Financial Services	265,587	269,948	294,422	24,474
5723	Housing Act Advances	2,300	2,300	2,385	85
5724	Insurance	409,240	341,508	246,655	(94,853)
5725	Apprenticeship Levy	45,000	45,000	38,352	(6,648)
5727	Cost Of Ex-Employees	971,015	971,015	953,079	(17,937)
5741	Housing Benefit Service	472,122	171,521	180,479	8,958
5747	Debtors	48,422	48,473	48,400	(73)
5751	`NDR Collection	(21,228)	(13,410)	8,144	21,554
5759	Council Tax Administration	205,376	189,183	189,779	596
5781	Village Hall Grants	14,870	14,870	14,867	(3)
	<b>Joint Head of Service Street Scene</b>				
3174	Street Scene	298,946	292,774	286,078	(6,696)
3227	Materials Recycling	153,685	180,695	280,572	99,877
3231	Recycling Promotional Work	3,800	3,800	-284	(4,084)
3244	Parks Derbyshire County Council Agency	(359,170)	(360,000)	-359,667	333
3282	Eckington Depot	86,805	90,428	96,751	6,323
3285	Dronfield Bulk Depot	3,070	3,330	3,329	(1)
3511	Hasland Cemetery	(50,746)	(50,440)	-42,503	7,937
3513	Temple Normanton Cemetery	(7,363)	(7,540)	-5,387	2,153
3514	Clay Cross Cemetery	(43,685)	(45,705)	-50,830	(5,125)
3516	Killamarsh Cemetery	(15,805)	(18,160)	-25,574	(7,414)
3918	Dog Fouling Bins	(47,800)	(46,800)	-56,413	(9,613)
3921	Street Cleaning Service	630,371	598,041	584,962	(13,139)
3943	Transport	(38,219)	386,311	397,495	11,184
3944	Grounds Maintenance	617,189	455,681	398,423	(57,293)
3945	Domestic Waste Collection	1,698,196	1,480,442	1,419,845	(60,597)
3946	Commercial Waste Collection	(167,108)	(126,590)	-215,751	(89,161)
4436	The Avenue - Dowry	0	11,676	11,676	0
	<b>Total for People Directorate</b>	<b>9,007,422</b>	<b>8,673,301</b>	<b>8,233,221</b>	<b>-440,080</b>
	<b>Investment Properties</b>				
4411	Stonebroom Industrial Estate	(43,620)	(44,000)	-42,670	1,330
4413	Clay Cross Industrial Estate	(72,850)	(79,370)	-81,118	(1,748)

4415	Norwood Industrial Estate	(204,060)	(208,530)	-226,336	(17,806)
4417	Eckington Business Park	(25,000)	(25,000)	-27,086	(2,086)
4418	Rotherside Court Eckington Business Unit	(28,274)	(10,850)	-18,250	(7,400)
4423	Pavillion Workshops Holmewood	(66,210)	(70,150)	-80,551	(10,401)
4432	Miscellaneous Properties	18,710	11,517	4,217	(7,300)
<b>Total for Investment Properties</b>		<b>(421,304)</b>	<b>(426,383)</b>	<b>-471,793</b>	<b>(45,410)</b>

### APPENDIX 3

#### HOUSING REVENUE INCOME & EXPENDITURE ACCOUNT 2018/19

	A	B	C	D	E
	Current Budget 2018/19 £000's	Adjustments to aid comparison 2018/19 £000's	Adjusted Current Budget 2018/19 £000's	Actual 2018/19 £000's	Variance 2018/19 £000's
<b>Income</b>					
Dwelling Rents	(31,107)		(31,107)	(31,135)	(28)
Non-Dwelling Rents	(395)		(395)	(369)	26
Charges for Services and Facilities	(375)		(375)	(375)	0
Contributions Towards Expenditure	(180)		(180)	(168)	12
<b>Total Income</b>	<b>(32,057)</b>	<b>0</b>	<b>(32,057)</b>	<b>(32,047)</b>	<b>10</b>
<b>Expenditure</b>					
Repairs & Maintenance	5,176		5,176	5,146	(30)
Revenue Expenditure funded from Capital (REFCUS)	0	634	634	634	0
Supervision and Management	6,849		6,849	6,822	(27)
Rents, Rates & Taxes	122		122	135	13
Capital Charges - Depreciation	7,930		7,930	7,927	(3)
Increase in Provision for Bad Debts	250		250	144	(106)
Debt Management Expenses	12		12	12	0
Impairments & Revaluations	0	15,414	15,414	15,414	0
<b>Total Expenditure</b>	<b>20,339</b>	<b>16,048</b>	<b>36,387</b>	<b>36,234</b>	<b>(153)</b>
<b>Net Cost of Services</b>	<b>(11,718)</b>	<b>16,048</b>	<b>4,330</b>	<b>4,187</b>	<b>(143)</b>
Corporate & Democratic Core	185		185	185	0
<b>Net Cost of all HRA services</b>	<b>(11,533)</b>	<b>16,048</b>	<b>4,515</b>	<b>4,372</b>	<b>(143)</b>
(Gain)/Loss on sale of HRA fixed assets	0	1,689	1,689	1,689	0
Interest Payable	5,240		5,240	5,259	18
Revaluation of Investment Property	0	(183)	(183)	(183)	0
Interest Receivable	(57)		(57)	(80)	(23)
Capital Grants	0	(729)	(729)	(729)	0
<b>(Surplus)/Deficit on HRA Services</b>	<b>(6,350)</b>	<b>16,825</b>	<b>10,475</b>	<b>10,328</b>	<b>(148)</b>
MRP Voluntary Contribution	0		0	0	0
Transfers to/from Rykneld Homes Loss Reserve	0		0	0	0
Transfer to HRA Reserves -Capital	0		0	0	0
Transfer to HRA Reserves - Insurance	50		50	50	0
Transfer to HRA Reserves - Development	930		930	1,075	145
Transfer to HRA Reserves - Debt Repayment Reserve	4,300		4,300	4,300	0
Adjustments between accounting and funding basis	0	-16,825	-16,825	-16,825	0
Transfers to/from Major Repairs Reserve	1,070		1,070	1,073	3
<b>Transfer to HRA Balances</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>
<b>Housing Revenue Account Balances</b>					
	<b>Revised Budgets 2018/19 £</b>			<b>Actual 2018/19 £</b>	<b>Variance 2018/19 £</b>
HRA Opening Balance	(3,000)			(3,000)	0
Transfer fm Balances 18/19					
Transfer to Balances 18/19					
HRA Closing Balances	<u>(3,000)</u>			<u>(3,000)</u>	<u>0</u>

APPENDIX 4 CAPITAL PROGRAMME 2018/19 - 2019/20

Project/Scheme	Current Programme 2018/19 £000	Outturn 2018/19 £000	Variance 2018/19 £000	Amount Carried Forward to 2019/20 £000
<b>Housing Investment</b>				
Housing Investment Programme	9,606	9,720	114	0
Demolition of Houses in Renishaw	30	16	(14)	0
EWI Scheme	395	0	(395)	395
EWI Scheme - Heath & Pilsley	0	0	0	0
Pine View, Danesmoor	300	23	(277)	277
North Wingfield New Build Scheme	1,977	1,780	(197)	197
Acquisitions & Disposal Scheme (RHL)	560	181	(379)	0
Car Park Resurfacing - Holmesfield	40	0	(40)	40
Car Park Resurfacing - Pilsley	0	0	0	0
Stock Purchase Programme	1,482	927	(555)	555
	<b>14,390</b>	<b>12,647</b>	<b>(1,743)</b>	<b>1,464</b>
Private Sector Spending - DFG	689	374	(315)	315
<b>Total Housing Investment</b>	<b>15,079</b>	<b>13,021</b>	<b>(2,058)</b>	<b>1,779</b>
<b>Other Capital Projects</b>				
Asset Refurbishment - General	150	73	(77)	77
Roller Shutter Doors	82	18	(64)	64
Eckington Swimming Pool Roof Replacement	270	0	(270)	270
Leisure Centre Kit Replacement	106	105	(1)	0
Eckington Swimming Pool Refurbishment	32	35	3	0
Contaminated Land	42	0	(42)	42
ICT Schemes	109	88	(21)	21
Lottery Funded Schemes	11	0	(11)	11
Replacement Vehicles	1,138	315	(823)	823
Northwood Group Grant	220	220	0	0
Section 106 Capital Expenditure	839	839	0	0
<b>Total Other Capital Projects</b>	<b>2,999</b>	<b>1,693</b>	<b>(1,306)</b>	<b>1,308</b>
<b>Total Capital Expenditure</b>	<b>18,078</b>	<b>14,714</b>	<b>(3,364)</b>	<b>3,087</b>
<b>Housing Investment Funding</b>				
External Grants - North Wingfield Project	(730)	(729)	1	0
External Grants - Additional DFG	0	0	0	0
HRA Capital Investment Reserve	(1,146)	(780)	366	(352)
Major Repairs Reserve	(9,536)	(9,650)	(114)	0
Prudential Borrowing - HRA	(1,942)	(931)	1,011	(869)
Useable Capital Receipts	(1,036)	(557)	479	(243)
	<b>(14,390)</b>	<b>(12,647)</b>	<b>1,743</b>	<b>(1,464)</b>
Disabled Facilities Grant	(669)	(354)	315	(315)
Usable Capital Receipts	(20)	(20)	0	0
<b>Total Housing Investment Funding</b>	<b>(15,079)</b>	<b>(13,021)</b>	<b>2,058</b>	<b>(1,779)</b>
<b>Other Capital Projects Funding</b>				
Useable Capital Receipts	(544)	(449)	95	(98)
Prudential Borrowing	(1,408)	(315)	1,093	(1,093)
RCCO - General Fund	(155)	(90)	65	(64)
External Grant	(892)	(839)	53	(53)
<b>Other Capital Project Funding</b>	<b>(2,999)</b>	<b>(1,693)</b>	<b>1,306</b>	<b>(1,308)</b>
<b>Total Capital Financing</b>	<b>(18,078)</b>	<b>(14,714)</b>	<b>3,364</b>	<b>(3,087)</b>
<b>HRA Development Reserve</b>				
Opening Balance	(1,481)	(1,481)	0	
Amount due in year	(667)	(1,075)	(408)	
Amount used in year	1,146	780	(366)	
<b>Closing Balance</b>	<b>(1,002)</b>	<b>(1,776)</b>	<b>(774)</b>	
<b>Major Repairs Reserve</b>				
Opening Balance	(826)	(826)	0	
Amount due in year	(9,000)	(9,000)	0	
Amount used in year	9,536	9,650	114	
<b>Closing Balance</b>	<b>(290)</b>	<b>(176)</b>	<b>114</b>	
<b>Capital Receipts Reserves</b>				
Opening Balance	(1,970)	(1,970)	0	
Income expected in year	(2,000)	(4,422)	(2,422)	
Debt Repayment/Other Expenses	1,900	3,221	1,321	
Amount used in year	936	376	(560)	
<b>Closing Balance</b>	<b>(1,134)</b>	<b>(2,795)</b>	<b>(1,661)</b>	
<b>Capital Receipts Reserves 1-4-1 receipts</b>				
Opening Balance	(2,871)	(2,871)	0	
Income expected in year	(1,000)	(551)	449	
Debt Repayment/Other Expenses	0	0	0	
Amount used in year	665	650	(15)	
<b>Closing Balance</b>	<b>(3,206)</b>	<b>(2,772)</b>	<b>434</b>	

**NEDDC Treasury Management Activity 2018/19****Capital Financing Requirement**

Treasury Management is the measurement and control of the overall debt position of the Council. This is calculated through the Capital Financing Requirement (CFR). The CFR calculates the Council's underlying need to borrow in order to finance its capital expenditure. The revised estimate of the CFR for 2018/19 and the actual outturn CFR are shown in the table below: -

	<b>Current Budget 2018/19 £000's</b>	<b>Actual Outturn 2018/19 £000's</b>
Capital Financing Requirement 1 April 2018	193,183	186,580
Prudential Borrowing Gen Fund – Vehicle Replacement	1,116	315
Prudential Borrowing HRA – North Wingfield Scheme	275	908
Prudential Borrowing HRA – Pine View, Danesmoor Scheme	0	23
Minimum Revenue Provision (MRP)	(987)	(960)
Net repayment of other debt	(2)	(1)
Prudential Borrowing Gen Fund - Financing of Loan to Rykneld Homes	(2,667)	(1,012)
Repayment of Allowable Debt	(750)	(1,929)
<b>Capital Financing Requirement 31 March 2019</b>	<b>190,168</b>	<b>183,924</b>

The overall position shows a net decrease in outstanding debt of £2.656m during the year.

The actual CFR position also reflects the Council's repayment of allowable debt. When a Council dwelling is sold the Council is allowed to retain some of the capital receipts because it is carrying debt on each property following the HRA self-financing settlement in 2012. This is known as the allowable debt calculation. It is good practice that the retained receipt element for allowable debt is actually utilised to repay the debt outstanding on the sold houses otherwise the Council is carrying debt where it has no asset.

The Capital Financing requirement is split between the HRA and General Fund the balance of each is shown below:

<b>Capital Financing Requirement at 31 March 2019</b>	<b>£000's</b>
General Fund	11,444
Housing Revenue Account	172,480
<b>Total CFR</b>	<b>183,924</b>

**Changes to the HRA Debt Cap**

In October 2018 the legislation that capped the amount of HRA debt a local housing authority could hold was revoked with immediate effect. The capital financing requirements relating to the HRA will remain the same so there will still be no requirement for an MRP and levels of debt will be managed through prudential borrowing



limits controlled by the Treasury Management Strategy approved by Council in February 2019. This is to ensure that all additional borrowing is prudent and affordable within the context of the HRA and should include:

- affordability over the life of the 30 year business plan;
- a clear case for demand/need in the district;
- generation of additional income.

Removing the debt cap and not having a statutory requirement to make a provision to repay debt presents a significant risk to the HRA. Very careful treasury management is needed to ensure that the Council's HRA borrowing remains affordable, prudent and reasonable and that the HRA remains sustainable over the long term.

### How the CFR is financed by the Council

The CFR is the Council's underlying need to borrow to finance capital expenditure. To finance the CFR the Council has external borrowing, finance leases and the use of its own reserves and balances. The position as at 31 March 2019 is as follows:

	<b>£000's</b>
Capital Financing Requirement 31 March 2019	183,924
Financed from	
External Borrowing via PWLB	150,846
Use of internal balances and reserves	33,078
<b>Total Financing of CFR</b>	<b>183,924</b>

The table above shows that the Council is effectively under borrowing by £33.078m at 31 March 2019. This means that no debt charges are being incurred on £33.078m of borrowing but also means that the funds are not being invested in the money market. However, the cost of borrowing from the PWLB would incur interest charges that are higher than the investment interest foregone. This position is regularly monitored and reviewed in line with forecast interest rates.

### PWLB Borrowing

The Council's total outstanding PWLB debt amounted to £154.149m at 1 April 2018. During 2018/19 an amount of £3.303m was repaid leaving a balance at 31 March 2019 of £150.846m. During 2018/19 no new loans have been taken out with the PWLB. The profile of the outstanding debt is analysed as follows: -

<b>PWLB BORROWING</b>	<b>Maturity Profile 31 March 2018</b>	<b>Maturity Profile 31 March 2019</b>
<b>Term</b>	<b>£000's</b>	<b>£000's</b>
12 Months	3,303	1,304
1 - 2 years	1,304	304
2 - 5 years	2,620	6,420
5 - 10 years	25,412	25,402
10 - 15 years	24,420	28,326
Over 15 years	97,090	89,090
<b>Total PWLB Debt</b>	<b>154,149</b>	<b>150,846</b>

### PWLB Interest

The interest cost to the Council of the PWLB debt for 2018/19 is shown in the table below. The cost is split between the HRA and General Fund based on the level of debt outstanding within the CFR.

Date	Amount Paid to PWLB £000's
Less Accrued Interest re 2017/18	(50)
Interest Paid during 2018/19	5,419
Plus Accrued Interest re 2018/19	46
<b>Total Paid</b>	<b>5,415</b>

### Temporary Borrowing

Cash flow monitoring and management serves to identify the need for short term borrowing to cover delays in the receipt of income during the course of the year. No interest charges from short term borrowing were incurred during the year. At the 31 March 2019 the Council had no temporary borrowing.

### Temporary Investments

The tables below detail the short term investments made at various times during the financial year 2018/19: -

Bank Name	Duration of Loan	B/Fwd 01/04/18 £000's	Amount Invested 2018/19 £000's	Amount Returned 2018/19 £000's	Balance Invested 31/3/19 £000's	Interest Received 31/3/19 £000's
Santander	Call	25	9,010	(9,000)	35	(10)
Handelsbanken	Call	0	17,005	(17,000)	5	(5)
Federated Fund 3	Call	2,500	3,019	(2,519)	3,000	(19)
Federated GBP 3	Call	2,000	16	(16)	2,000	(16)
Aberdeen Standard	Call	0	11,026	(6,026)	5,000	(26)
CCLA Public Sector Deposit Fund	1 Day Call	0	5,008	(8)	5,000	(8)
King & Shaxson	1 Year	2,268	1,002	(2,270)	1,000	(2)
West Dunbartonshire Council	1 Year	4,000	18	(4,018)	0	(18)
Eastleigh Borough Council	3 Months	0	1,001	(1)	1,000	(1)
Lancashire County Council	1 Year	2,000	2,021	(2,021)	2,000	(21)
Cheshire East Borough Council	14 months	1,000	9	(9)	1,000	(9)
<b>Total</b>		<b>13,793</b>	<b>49,135</b>	<b>(42,888)</b>	<b>20,040</b>	<b>(135)</b>

### Overnight Investments

The maximum amount invested with Lloyds Bank in the financial year was £4.983m. There has been no breach of the £5m limit set in the Treasury Management Strategy.

### Compliance with Treasury Limits

During the financial year the Council continued to operate within the treasury limits set out in the Council's Borrowing and Investment Strategy.

	Actual	Set Limits
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	<b>2018/19 £000's</b>	<b>2018/19 £000's</b>
Authorised Limit (total Council external borrowing limit)	193,924	205,168
Operational Boundary	188,924	195,168